

Our Vision

Our vision is to be the first choice for insurance, retirement and financial services in our target markets. We want to be a model of integrity and excellence, benchmarked to global best practices, for all of our stakeholders.

Our Mission

We are committed to being a leader and to enlighten and accelerate our stakeholders on the path to well-being in the communities that we operate. We are committed to being a true partner in providing our clients with financial security and peace of mind through innovative solutions that provide excellent value.

Today. Tomorrow. Always.

Our Values

Integrity

Fairness

Excellence

Respect

Professionalism

Teamwork

Our Purpose

At Argus, our purpose is to deliver long-term sustainable returns to our shareholders through exceptional customer service, delivered by engaging and motivating our staff. "Our Interest is You" spans across all stakeholders as we seek to provide exceptional value through the solutions and services that we offer.



Contents

"We are fortunate to have many loyal and valued clients and it is these long-term partnerships that allow us to deliver the value our clients need whilst generating sustainable income for our shareholders. Our customer-centric approach to doing business has won us several new valuable clients for our employee benefits business and secured long-term relationships for many more."

Peter Dunkerley, CFO

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Our Value

Customer Value

We focus on providing real benefit to our customers by delivering market-leading flexible solutions and high quality service of excellent value. Delivering on our brand promise "Our Interest is You" is core to our culture and central to our role as a trusted partner in navigating through everyday challenges and supporting long-term success.

Advocacy

Our aim is to be the pioneer in affecting change and action to improve the lives of the residents in Bermuda, Gibraltar and Malta where we operate. We seek to act as an innovative advocate on community well-being and as a thought leader in the legislative reform of Employee Benefit services to the advantage of all stakeholder interests across our industry.

Growth

We will continue to focus on growth opportunities by expanding into related business products and services in relevant markets to enhance our long-term, sustainable profitability. We leverage our extensive experience and knowledge across our team whilst collaborating with best-in-class global partners to remain in line with international best practice and emerging trends.

Innovation

We are dedicated to promoting collaboration and innovation throughout the company. Our focus is to deliver exceptional service for our customers, setting Argus apart as a leader in the marketplace. This involves a proactive and agile approach to innovation and decision-making, encouraging different ways of working and getting the right balance between technology and personal contact to improve the experience of our customers, employees, business partners and stakeholders.



Shareholder Value

We seek to generate attractive long-term returns on shareholder's capital whilst managing short-term volatility. Delivering on our customer promise is fundamental to generating sustainable value: we never compromise on our ability to deliver on our commitments.

Earnings

Our business model is based on delivering earnings from both operational and investment performance. To build sustainable earnings we are broadening our business mix both geographically and by products while reducing the impact of investment volatility. Additionally, we are managing operational expenses by leveraging resources across the organisation through people, systems and business infrastructure.

Volatility

We recognise that our shareholders expect us to manage volatility in our investment portfolio. Our goal is to minimise the short-term impact of the unrealised investment gains and losses due to market changes on the income statement whilst employing sound asset to liability matching principles to ensure the long-term financial health of the company.

Capital

Our capital strategy balances meeting mandatory regulatory capital in each of our territories with the need to invest capital to support future strategic objectives such as innovation and overseas expansion while rewarding shareholders with dividends.



Sustainable Value

We are willing to constantly challenge our current thinking and evolve beyond today to meet our responsibilities to our customers, shareholders and the broader community. Our commitment in developing our team, learning more about our customers and building new business channels are key differentiators from our competitors and aid us in promoting long-term growth in our business.

Our culture is to do the right thing on behalf of our people, our customers and our shareholders. We believe by doing this we can create a virtuous circle of long-term sustainable value for all.

Our People

Through our culture of teamwork, mutual support and empowerment, we work to find the right options which yield the best results for our customers when addressing their specific needs. This builds staff advocacy which leads to superior client experiences and increasing customer loyalty.

Our Customers

Building customer loyalty means respecting the unique needs of our customer base. We understand that diverse customer needs require comprehensive solutions. This leads to better quality of service, value for money and high levels of client retention.

Our Shareholders

The investments we make in the short-term to create an exceptional client experience, and to engage and motivate our employees lead to long-term sustainable profitable growth for our shareholders.



Our Products & Services

Promoting and supporting **prevention-focused strategies** is our way of assisting our commercial and personal customers in achieving the financial security, physical well-being and peace of mind that they are seeking.



Employee Benefits

Health, Life Insurance, Disability Income, Retirement Income and Pensions

As the market leader for employee benefits in Bermuda, our customers have access to comprehensive plans, tools and resources tailored to the needs of both employers and employees.

Argus Health offers our **Thrive.** Programme which is a comprehensive "Well Being" strategy designed to empower customers to better self-manage their health and proactively focus on new ways to live a healthier life. The **Thrive.** Population Health Management approach was developed in collaboration with Johns Hopkins Medicine International who has a proven track record of success in managing down overall healthcare costs and improving health well-being for their own employees and customers.

Argus Pensions has a simple and convenient investment fund structure, with excellent portfolio diversification appropriate for anyone regardless of their level of investment knowledge or long-term financial goals. Through our educational workshops, online tools and personalised advice, employees receive the help they need to plan for their retirement, or to just start saving for an important milestone such as funding their children's education.



Global Property & Casualty (P&C)

Commercial Property and Liability, Home, Motor, Marine, Travel

Whether a business or individual, we ensure our customers have the right coverage and first-class service through a broad range of insurance coverage offered in Bermuda, Gibraltar and Malta.

Our services are offered either directly or through independent insurance intermediaries depending on the needs of our customers within the respective territories. Our recent acquisition of Island Insurance Brokers Limited, an independent insurance brokerage firm in Malta, is just another example of our strategy to strengthen our international presence and grow our existing portfolio through additional distribution channels and complementary lines of business.



Wealth Management

Investment and Asset Management, Financial Planning, Private Placement Life Insurance

Our goal is to deliver excellent asset protection and investment solutions that are tailored to meet the various needs of our customers; whether that's capital growth, securing a steady income or meeting future liabilities.

Through AFL Investments Limited, we provide a range of investment offerings including discretionary management, custody and investment advisory services. By collaborating with international independent experts we can offer market leading investment strategies, supported by globally recognised benchmarks.

For customers who are interested in investment opportunities that may not ordinarily be available onshore, we provide a wide array of policy structures designed to comply with the regulatory codes of several jurisdictions, allowing for greater protection, peace of mind and convenience.

Balanced Performance

For the six months ended September 30, 2016

Net income

Measure of earnings

Sept. 2015: \$3.0 m Sept. 2014: \$10.6 m

Return on average equity

Net income as a percentage of shareholders' equity

* March 2016: 6.0% March 2015: 14.3 %

*Based on annualised return on average equity

Combined fee income

Fees generated by our Employee Benefits and Wealth Management business

Sept. 2015: \$10.7 m Sept. 2014: \$10.9 m

Combined operating ratio

Measure of underwriting performance for our general and health insurance business

% Sept. 2015: 82.8 % Sept. 2014: 82.9 %

Employee advocacy

Recommend Argus as a great place to work

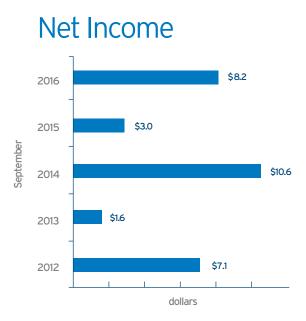
Sept. 2015: 79 % Sept. 2014: 88 % Operating cash flow

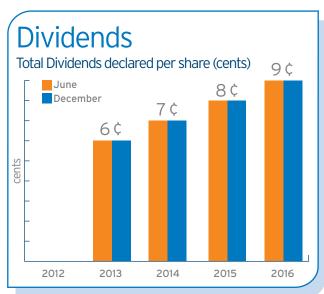
Cash generated by business operations

Sept. 2015: \$17.6 m Sept. 2014: \$21.0 m

million

Report to Shareholders





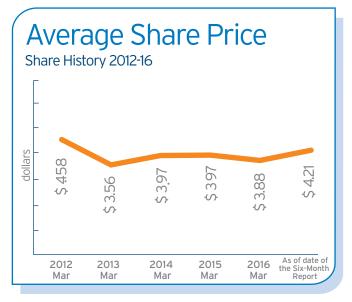
The Argus Group's brand promise of "Our Interest Is You" underpins how we do business. Our culture is to do the right thing on behalf of our people, customers and shareholders. We believe by doing this, we can create long-term sustainable value for all. In the March 2016 annual report, the Argus Group promised to take key actions that would create value. These actions have had a positive impact on our half-year financial results, producing \$8.2 million earnings and earnings per share of \$0.39.

First, as promised, the Group has taken steps to reduce income volatility within our investment portfolio. The changes made have resulted in investment income for the six months to September 30, 2016 of \$14.0 million. During the year, shifts in both equity and bond markets have resulted in unrealised gains of \$7.9 million where conversely in the prior year, market movements generated unrealised losses of \$11.8 million.

Additionally, the Group reduced its holdings in Bermuda equities by 35%, in keeping with the strategy to reduce concentration risk within the investment portfolio. The sale of Bermuda equities had a one-off positive impact of \$3.1 million on the financial results for the six months to September 2016.

Secondly, we delivered our new pension fund offering and promised to reduce fees in order to enhance pension member savings. We "put our money where our mouth is" which, in the short term, has led to the \$1.7 million decline in combined fee income. However, we expect that doing the right thing for our pension members will result in enhanced long-term profitability.

Within our operations, the Group has experienced an increase in Net Benefits and Claims of \$7.5 million primarily due to health claims returning to a more normal level after the unusually low claims incurred in the six months of the prior year. We continue to expect health expenses to remain at current levels until savings from longer-term chronic disease management initiatives take effect. This coupled with the decrease in net premiums earned of \$2.4 million has resulted in the combined operating ratio, which is a measure of the underwriting performance for our general and health insurance business, of 89.5% compared with 82.8% in the prior year. This trend validates our commitment to support a sustainable healthcare system in Bermuda through our Population Health and Thrive wellness initiatives.





March 2016: 4.2%

March 2015: 3.4%

In addition to our Population Health and Pension fund initiatives, significant investment is being made to progress our strategic goals, including building our global digital channel capability and diversification of our business outside of Bermuda.

We are pleased to include in our September 2016 report our newly acquired subsidiary, Island Insurance Brokers Limited, which is a leading insurance broker in Malta and provides the Group with a springboard for further growth and expansion of the Argus Group in Europe.

At the AGM of the Company held on September 29, 2016, all the Directors were re-elected and all other resolutions were similarly passed. At a meeting of the Board held immediately after the AGM, Ms. Sheila Nicoll was re-elected Chairman.

The Board has declared a dividend of nine cents per share payable on January 24, 2017 for shareholders of record on January 10, 2017. This represents a final dividend of 18 cents per share based upon the audited financial statements of the Group for the year ended March 31, 2016 and an annualised dividend yield of 4.9 %.

On behalf of the Board and Management, we wish to thank our Shareholders and clients for their continued support and commend the hard work and commitment of our staff.

Sheila E. Nicoll

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Alison S. Hill
CHIEF EXECUTIVE OFFICER

December 9, 2016

Condensed Consolidated Balance Sheet

		SEPTEMBER 30	MARCH 31
(In \$ thousands)	Note	2016 (Unaudited)	2016 (Audited)
ASSETS			
Cash and short-term investments		30,083	34,106
Interest and dividends receivable		2,863	2,826
Investments	3	513,286	482,287
Receivable for investments sold		49,360	6,703
Insurance balances receivable		14,121	12,796
Reinsurers' share of:			
Claims provisions		14,278	24,035
Unearned premiums		12,275	9,572
Other assets		5,124	6,300
Deferred policy acquisition costs		1,010	1,098
Investment in associates		12,386	11,644
Investment properties		10,448	10,448
Property and equipment		58,184	58,531
Intangible assets		6,497	2,435
TOTAL GENERAL FUND ASSETS		729,915	662,781
TOTAL SEGREGATED FUND ASSETS		1,470,256	1,398,933
TOTAL ASSETS		2,200,171	2,061,714
LIABILITIES			
Insurance contract liabilities			
Life and annuity policy reserves		176,532	174,894
Provision for unpaid and unreported claims		31,978	39,344
Unearned premiums		21,069	17,598
Total insurance contract liabilities		229,579	231,836
Insurance balances payable		13,894	18,402
Payables arising from investment transactions		82,223	33,937
Investment contract liabilities		248,450	233,985
Accounts payable and accrued liabilities		17,010	16,392
Taxes payable		15	67
Post-employment benefit liabilities	6	4,175	4,135
TOTAL GENERAL FUND LIABILITIES		595,346	538,754
TOTAL SEGREGATED FUND LIABILITIES		1,470,256	1,398,933
TOTAL LIABILITIES		2,065,602	1,937,687
EQUITY			
Attributable to Shareholders of the Company			
Share capital		16,969	17,861
Contributed surplus		52,925	52,891
Retained earnings		61,791	55,742
Accumulated other comprehensive income/(loss)	8	1,378	(3,937)
TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY		133,063	122,557
Attributable to non-controlling interests		1,506	1,470
TOTAL EQUITY		134,569	124,027
TOTAL EQUITY AND LIABILITIES		2,200,171	2,061,714

Condensed Consolidated Statement of Operations

For the six months ended September 30 (In \$ thousands, except per share data)	Note	2016 (Unaudited)	2015 (Unaudited)
REVENUE			
Gross premiums written		86,191	88,548
Reinsurance ceded		(21,442)	(20,865)
Net premiums written		64,749	67,683
Net change in unearned premiums		(947)	(1,443)
Net premiums earned		63,802	66,240
Investment income	3.2	14,018	(6,587)
Share of earnings of associates		879	85
Commissions, management fees and other		13,674	17,270
		92,373	77,008
EXPENSES			
Policy benefits		10,106	6,334
Claims and adjustment expenses		51,763	49,299
Reinsurance recoveries		(12,140)	(9,743)
Gross change in contract liabilities		(4,953)	(7,653)
Change in reinsurers' share of claims provisions		9,462	8,466
NET BENEFITS AND CLAIMS		54,238	46,703
Commission expenses		2,665	2,417
Operating expenses		25,156	22,450
Amortisation, depreciation and impairment		2,106	2,025
		84,165	73,595
EARNINGS BEFORE INCOME TAXES		8,208	3,413
Income tax expense		6	68
NET EARNINGS FOR THE PERIOD		8,202	3,345
Attributable to:			
Shareholders of the Company		8,166	3,020
Non-controlling interests		36	325
		8,202	3,345
Earnings per share:	7		
Basic		0.39	0.14
Fully diluted		0.39	0.14

Condensed Consolidated Statement of Comprehensive Income

For the six months ended September 30 (In \$ thousands)	2016 (Unaudited)	2015 (Unaudited)
NET FARMINGS FOR THE REPLO	0.202	2.245
NET EARNINGS FOR THE PERIOD	8,202	3,345
OTHER COMPREHENSIVE INCOME		
Items that will not be reclassified to net earnings:		
Post-employment medical benefit obligation remeasurement	5	423
Items that are or may subsequently be reclassified to net earnings:		
Change in unrealised gains on available-for-sale investments	6,178	24
Change in unrealised (losses)/gains on translating financial statements		
of foreign operations	(868)	189
OTHER COMPREHENSIVE INCOME FOR THE PERIOD	5,315	636
COMPREHENSIVE INCOME FOR THE PERIOD	13,517	3,981
OTHER COMPREHENSIVE INCOME ATTRIBUTABLE TO:		
Shareholders of the Company	5,315	636
	5,315	636
COMPREHENSIVE INCOME ATTRIBUTABLE TO:		
Shareholders of the Company	13,481	3,656
Non-controlling interests	36	325
	13,517	3,981

Condensed Consolidated Statement of Changes in Equity

For the six months ended September 30 (In \$ thousands, except the number of shares)	Note	2016 (Unaudited)	2015 (Unaudited)
SHARE CAPITAL			
Authorised:			
25,000,000 common shares of \$1.00 each (2015 – 25,000,000)		25,000	25,000
Issued and fully paid, beginning of period 21,644,270 shares			
(2015 – 21,573,148 shares)		21,644	21,573
Add: Shares issued under the dividend reinvestment plan 43,144 shares (2015 – 33,611 shares)		43	33
Deduct: Shares held in Treasury, at cost 702,306 shares		43	33
(2015 – 387,306 shares)		(4,718)	(3,771)
TOTAL, NET OF SHARES HELD IN TREASURY, END OF PERIOD		16,969	17,835
CONTRIBUTED SURPLUS			
Balance, beginning of period		52,891	52,698
Stock-based compensation expense		86	92
Treasury shares granted to employees		(180)	(222)
Shares issued under the dividend reinvestment plan		128	98
BALANCE, END OF PERIOD		52,925	52,666
RETAINED EARNINGS			
Balance, beginning of period		55,742	52,141
Net earnings for the period		8,166	3,020
Dividends		(1,910)	(1,691)
Loss on treasury shares granted to employees		(207)	(290)
BALANCE, END OF PERIOD		61,791	53,180
ACCUMULATED OTHER COMPREHENSIVE INCOME/(LOSS)			
Balance, beginning of period		(3,937)	(3,893)
Other comprehensive income for the period		5,315	636
BALANCE, END OF PERIOD	8	1,378	(3,257)
TOTAL ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY		133,063	120,424
ATTRIBUTABLE TO NON-CONTROLLING INTERESTS			
Balance, beginning of period		1,470	1,489
Net earnings for the period		36	325
Distributions to non-controlling interests		-	(600)
BALANCE, END OF PERIOD		1,506	1,214
TOTAL EQUITY		134,569	121,638

Condensed Consolidated Statement of Cash Flows

For the six months ended September 30 (In \$ thousands)	2016 (Unaudited)	2015 (Unaudited)
OPERATING ACTIVITIES		
Earnings before income taxes	8,208	3,413
Adjustments to reconcile net earnings to cash basis (Footnote (i) below)	(12,113)	9,234
Change in operating balances (Footnote (ii) below)	12,848	(2,091
Interest income received	4,943	6,658
Dividend income received	813	470
Income tax paid	(8)	(127
CASH GENERATED FROM OPERATING ACTIVITIES	14,691	17,557
INVESTING ACTIVITIES		
Purchase of investments	(1,248,662)	(791,831)
Sale, maturity and paydown of investments	1,236,154	771,662
Purchase of subsidiary, net of cash acquired	(1,349)	-
Purchase of property and equipment	(1,180)	(922)
CASH USED IN INVESTING ACTIVITIES	(15,037)	(21,091)
FINANCING ACTIVITIES		
Dividends paid to Shareholders	(1,776)	(1,595
Acquisition of shares held in Treasury	(1,292)	-
Distributions to non-controlling interests	-	(600
CASH USED IN FINANCING ACTIVITIES	(3,068)	(2,195
EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH		
AND SHORT-TERM INVESTMENTS	(609)	141
NET DECREASE IN CASH AND SHORT-TERM INVESTMENTS	(4,023)	(5,588
CASH AND SHORT-TERM INVESTMENTS, BEGINNING OF PERIOD	34,106	33,095
CASH AND SHORT-TERM INVESTMENTS, END OF PERIOD	30,083	27,507
Footnotes		
(i) Interest income	(6,404)	(5,550)
Dividend income Investment income related to Deposit administration pension plans	(655) 1,265	(387 <u>)</u> 1,146
Net realised and unrealised losses/(gains) on sale of investments	(8,988)	11,340
Amortisation of net premium on bonds Net impairment losses on investments	865 491	653
Share of earnings of associates	(879)	(85
Amortisation, depreciation and impairment Expense on vesting of stock-based compensation	2,106 86	2,025 92
	(12,113)	9,234
(ii) Insurance balances receivable	1,663	(34
Reinsurers' share of: Claims provisions	9,340	8,487
Unearned premiums	(2,894)	(3,071
Other assets Deferred policy acquisition costs	1,138 180	(781 (20
Insurance contract liabilities	(489)	(2,751
Insurance balances payable Investment contract liabilities	(9,541)	2,144 (5.527
Accounts payable and accrued liabilities	14,465 (1,059)	(5,527 (603
Post-employment benefit liability	45	65
	12,848	(2,091)

Notes to the Condensed Consolidated Financial Statements

September 30, 2016

(Amounts in tables are expressed in thousands of Bermuda dollars, except for per share amounts and where otherwise stated)

1 OPERATIONS

Argus Group Holdings Limited (the Company) was incorporated in Bermuda with limited liability on May 26, 2005, as a holding company and has its registered office at the Argus Building, 14 Wesley Street, Hamilton HM 11, Bermuda. The Company's shares are traded on the Bermuda Stock Exchange. At September 30, 2016, it had 1,392 shareholders; 86 percent of whom were Bermudian, holding 88 percent of the issued shares.

The Company and its subsidiaries (the Group) operates predominantly in Bermuda, Gibraltar and Malta underwriting life, health, property and casualty insurance. The Group also provides investment, savings and retirement products, and administrative services.

1.1 GROUP COMPOSITION

LIST OF SIGNIFICANT SUBSIDIARIES

The table below provides details of the operating subsidiaries, which are directly and indirectly held by the Company:

	Country of corporation and place of business	Nature of business	% of ownership interest held	% of ownership interest held by non-controlling interests
AFL Investments Limited	Bermuda	Investment management services	60%	40%
Argus Insurance Company Limited	Bermuda	Property and casualty insurance: Home and commercial property, contractors' all risks, liability, marin motor and employer's indemnity	e, 100%	-
Argus Insurance Agencies Limited	Malta	Insurance agency	100%	-
Argus Insurance Company (Europe) Limited	d Gibraltar	Property and casualty insurance: Home and commercial property, contractors' all risks, liability, marine and motor	100%	-
Argus International Life Bermuda Limited (1) Bermuda	Individual life and annuities	100%	-
Argus International Life Insurance Limited	(1) Bermuda	Individual life and annuities	74%	26%
Argus International Management Limited	Bermuda	Company management	100%	-
Argus Investment Nominees Limited	Bermuda	Nominee company	60%	40%
Argus Management Services Limited	Bermuda	Financial and general management services	100%	-
Argus Property (Europe) Limited	Gibraltar	Property holding company	100%	-
Bermuda Life Insurance Company Limited	Bermuda	Pensions, group life and long-term disability insurance, individual life and annuities, group and individual health insurance	100%	-
Bermuda Life Worldwide Limited	Bermuda	Individual life and annuities	100%	-
Centurion Insurance Services Limited	Bermuda	Insurance agent and licensed broke	er 100%	-
Island Insurance Brokers Limited	Malta	Licensed broker	100%	-
NBHH (Keepsake) Limited	Bermuda	Property holding company	100%	-
Trott Property Limited	Bermuda	Property holding company	100%	-
Westmed Insurance Services Limited	Gibraltar	Insurance agent and licensed broke	er 100%	-

⁽¹⁾ Argus International Life Bermuda Limited also owns 100% of Argus International Life Insurance Limited's preference shares.

All subsidiaries are included in the Group condensed consolidated financial statements. The Group's voting rights percentages are the same as the ownership percentages.

2 SIGNIFICANT ACCOUNTING POLICIES

2.1 BASIS OF PRESENTATION

These unaudited consolidated interim financial statements have been prepared on a condensed basis in accordance with International Accounting Standard 34 (IAS 34), Interim Financial Reporting and do not include all of the information required for full annual financial statements.

All amounts, excluding per share data or where otherwise stated, are in thousands of Bermuda dollars which is the Group's presentation currency and which are on par with US dollars.

The Condensed Consolidated Balance Sheet is presented in order of decreasing liquidity.

These condensed consolidated interim financial statements follow the same accounting policies and methods of their application as our March 31, 2016 audited financial statements and should be read in conjunction with the latter, except for the changes discussed in Note 2.2.

2.2 NEW AND REVISED ACCOUNTING POLICIES AND STANDARDS

2.2.1 Investment Classification

Effective April 1, 2016, the Group redesignated certain fixed income investments with a carrying value and fair value of \$350.9 million from the held-for-trading to the available-for-sale category. The valuation of these investments is based on Level 2 and 3 inputs in the fair value hierarchy, as defined in Note 4.

To the extent possible, Management intends to hold the investments for an indefinite period of time, taking into consideration the use of the assets for tactical asset/liability management. These investments are not held for the purpose of being sold or repurchased in the near term, with the intention of profiting from short-term price changes. Management believes that the users of the financial statements will be better served by redesignating these investments to available-for-sale.

Management redesignated these investments to the available-for-sale category as allowed by IAS 39, Financial Instruments. The investments were redesignated at their fair values as of April 1, 2016 and the effect of the change was applied prospectively in these financial statements from the date of redesignation.

The carrying value of the redesignated investments as of September 30, 2016 is \$261.2 million. The table below sets out the amounts recognised as Investment income on the Consolidated Statement of Operations and Other comprehensive income in respect of investments redesignated out of the held-for-trading category.

	Consolidated Statement of Operations	Other Comprehensive Income
Investment income	\$ 4,309	\$ -
Net unrealised gains on investments	-	5,273
	4,309	5,273

If the investments had not been redesignated, \$5.3 million would have been recognised in Investment income on the Consolidated Statement of Operations.

The effective interest rates on trading investments redesignated as available-for-sale investments at April 1, 2016 and still held at the reporting date ranged from 0.7% to 4.1%, with expected recoverable cashflows of \$275.8 million.

2.2.2 Segment Reporting

The Group is organised into operating segments based on their products and services. These operating segments mainly operate in the financial services industry. The Chief Executive Officer and the Board of Directors review the business and make strategic decisions primarily by operating segments.

Effective April 1, 2016, the Group amended the structure of the reportable segments to reflect the change in the management structure and internal financial reporting of the Group.

The Group's new reportable segments are as follows:

- (i) Employee benefits comprised of health insurance, pensions, annuities, local life and long-term disability insurance;
- (ii) Wealth management including investment and asset management, financial planning and private placement life insurance;
- (iii) Global property and casualty insurance (P&C) including fire and windstorm (home and commercial property), all risks, liability, marine, motor coverage and employer's indemnity coverage in Bermuda, Gibraltar and Malta;
- (iv) All other representing the combined operations of the remaining components of the Group comprising management companies and a holding company.

2.2.3 New and Revised Accounting Standards

There are amendments to existing standards and interpretations that are mandatory for the first time for financial periods beginning April 1, 2016, as discussed in the March 31, 2016 audited financial statements. However, these do not impact the interim condensed consolidated financial statements of the Group.

2.3 SEASONALITY OF OPERATIONS

The Group underwrites a range of risks, some of which are subject to potential seasonal variation. The most material of these is the Group's exposure to North Atlantic hurricanes which are largely concentrated in the second and third quarters of the fiscal year. In contrast, a majority of gross premium income written in the lines of business impacted occurs during the first quarter of the fiscal year. If any catastrophic events do occur, it is likely that the Group will share some of the market's losses, net of reinsurance.

Details of the Group's recent exposures to these lines of business are disclosed in the Group's March 2016 annual report.

SEPTEMBER 2016 SIX-MONTH REPORT

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3 INVESTMENTS

3.1 CARRYING VALUES AND ESTIMATED FAIR VALUES OF INVESTMENTS

	SEPTEMBER 30, 2016		MARCH 31, 2	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Available-for-sale				
Bonds (1)	422,379	422,379	-	-
Equities	18,163	18,163	2,383	2,383
	440,542	440,542	2,383	2,383
Investments at FVTPL ⁽²⁾				
Bonds (1)	17,113	17,113	398,594	398,594
Equities	17,653	17,653	39,813	39,813
	34,766	34,766	438,407	438,407
Held-to-maturity				
Bonds	650	733	3,754	3,869
	650	733	3,754	3,869
Loans and receivables				
Mortgages and loans	36,733	38,952	37,517	39,778
Policy loans	81	81	81	81
	36,814	39,033	37,598	39,859
Derivatives				
Interest rate swaps	23	23	103	103
Foreign currency forward contracts	491	491	42	42
	514	514	145	145
TOTAL INVESTMENTS	513,286	515,588	482,287	484,663

⁽¹⁾ Certain fixed income assets were redesignated from FVTPL to AFS. Refer to Note 2.2.1.

During the period, certain fixed income and equity investments classified under the held-for-trading category were sold due to portfolio reallocations, as the Group seeks to simplify and diversify its investment holdings. Most of the new investments purchased during the period were classified under available-for-sale. This is in consideration of Management's intent to hold the investments for an indefinite period of time and use the investments for tactical asset/liability management purposes, which may be sold from time to time to effectively manage interest rate exposure, prepayment risk and liquidity needs.

Included in Bonds are investments of \$164.6 million (March 2016 – \$146.8 million), which are maintained under the Interest Accumulator Separate Account. The separate account is set up to provide policyholders certain protection from creditors of the Group. These investments are included in the assets supporting the Group's deposit administration pension plans.

⁽²⁾ Fair value through profit or loss (FVTPL)

3.2 INVESTMENT INCOME

FOR THE SIX MONTHS ENDED SEPTEMBER 30	2016	2015
Interest income		
Bonds – available-for-sale	5,611	-
Bonds – at FVTPL	178	5,258
Bonds – held-to-maturity	90	115
Mortgages and loans	372	151
Cash and other	153	26
	6,404	5,550
Dividend income		
Equities – at FVTPL	655	303
Equities – available-for-sale	-	84
	655	387
Net realised and unrealised gains/(losses) on investments		
Bonds – available-for-sale	1,856	-
Bonds – at FVTPL	515	(8,264)
Bonds – held-to-maturity	49	-
Equities – at FVTPL	5,418	(3,105)
Equities – available-for-sale	320	91
Derivative financial instruments	830	(62)
	8,988	(11,340)
Other		
Amortisation of premium on Bonds	(865)	(653)
Rental income and other	592	615
Impairment charges on Mortgage and loans	(491)	-
	(764)	(38)
INVESTMENT INCOME/(LOSS) BEFORE DEDUCTIONS	15,283	(5,441)
Deductions		
Investment income relating to Deposit Administration Pension Plans	(1,265)	(1,146)
	(1,265)	(1,146)
TOTAL INVESTMENT INCOME/(LOSS)	14,018	(6,587)

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4 FAIR VALUE MEASUREMENT

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Group categorises its fair value measurements according to a three-level hierarchy. The hierarchy prioritises the inputs by the Group's valuation techniques. A level is assigned to each fair value measurement based on the lowest level input significant to the fair value measurement in its entirety. The three levels of the fair value hierarchy are defined as follows:

Level 1 – Fair value is based on unadjusted quoted prices in active markets for identical assets or liabilities. An active market is a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 – Fair value is based on inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly or indirectly. These include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in inactive markets, inputs that are observable that are not prices such as interest rates and credit risks.

Level 3 – Fair value is based on valuation techniques that require one or more significant inputs that are not based on observable market inputs. These unobservable inputs reflect the Group's assumptions about market participants in pricing the assets and liabilities.

When available, quoted market prices are used to determine fair value for bonds, equities and derivatives. If quoted market prices are not available, fair value is typically based upon alternative valuation techniques such as matrix pricing, net asset valuation and discounted cash flow modelling. Broker quotes are used only when external public vendor prices are not available.

The Group has an established control framework with respect to the measurement of fair values. This included an investment validation team that has overall responsibility for overseeing all significant fair value measurements, including level 3 fair values, and reports directly to the Chief Financial Officer. The Group's investment validation process includes a review of price movements relative to the market. Any significant discrepancies are investigated and discussed with investment managers and a valuation specialist. The process also includes regular reviews of significant observable inputs and valuation adjustments. Significant valuation issues are reported to the Board.

4.1 ASSETS AND LIABILITIES MEASURED AT FAIR VALUE

The following table presents fair value of the Company's assets and liabilities measured at fair value in the Condensed Consolidated Balance Sheet, categorised by level under the fair value hierarchy.

SEPTEMBER 30, 2016	Level 1	Level 2	Level 3	Total Fair Value
ASSETS				
Available-for-sale				
Bonds				
US Government	61,097	12,474	-	73,571
US and local corporates	-	144,753	-	144,753
Municipal, other government and agency	-	24,501	-	24,501
Foreign bonds	-	70,102	-	70,102
Mortgage/asset-backed securities	-	74,033	2,855	76,888
Other (1)	-	32,564	-	32,564
	61,097	358,427	2,855	422,379
Equities				
Global listed equities	603	-	-	603
Investment in hedge funds and mutual funds	-	15,250	-	15,250
Private equity funds and unquoted equities	-	-	2,310	2,310
	603	15,250	2,310	18,163
TOTAL AVAILABLE-FOR-SALE INVESTMENTS	61,700	373,677	5,165	440,542
FVTPL - Bonds				
US Government	11,162	-	-	11,162
US and local corporates	-	1,837	-	1,837
Other (1)	-	4,114	-	4,114
	11,162	5,951	-	17,113
FVTPL - Equities				
Bermuda listed equities	8,664	-	-	8,664
Global listed equities	4,218	-	-	4,218
Investment in hedge funds and mutual funds	-	4,592	28	4,620
Private equity funds and unquoted equities	-	-	151	151
	12,882	4,592	179	17,653
TOTAL OF INVESTMENTS AT FVTPL	24,044	10,543	179	34,766
Derivatives	-	514	_	514
Investment properties	-	10,448	-	10,448
	-	10,962	-	10,962
TOTAL ASSETS AT FAIR VALUE	85,744	395,182	5,344	486,270
LIABILITIES				
Investment contract liabilities	-	1,547	_	1,547
Payables arising from investment transactions	-	82,223	-	82,223
TOTAL LIABILITIES AT FAIR VALUE	-	83,770	_	83,770
(1) to contract to be a different				

⁽¹⁾ Investment in bond funds

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MARCH 31, 2016	Level 1	Level 2	Level 3	Total Fair Value
ASSETS				
Available-for-sale – Equities				
Private equity funds and unquoted equities	-	-	2,383	2,383
Investments at FVTPL				
Bonds				
US governments and short-term investments (1)	48,332	21,298	-	69,630
US and local corporates	-	149,853	-	149,853
Municipal, other government and agency	-	24,149	-	24,149
Foreign bonds	-	69,881	-	69,881
Mortgage/asset-backed securities	-	53,623	1,551	55,174
Other (2)	-	29,907	-	29,907
	48,332	348,711	1,551	398,594
Equities				
Bermuda listed equities	13,532	-	-	13,532
Global listed equities	5,058	162	-	5,220
Investment in hedge funds and mutual funds	-	20,777	-	20,777
Private equity funds and unquoted equities	-	-	284	284
	18,590	20,939	284	39,813
TOTAL OF INVESTMENT AT FVTPL	66,922	369,650	1,835	438,407
Derivatives	-	145	-	145
Investment properties	-	10,448	-	10,448
	-	10,593	-	10,593
TOTAL ASSETS AT FAIR VALUE	66,922	380,243	4,218	451,383
LIABILITIES				
Investment contract liabilities	-	2,719	_	2,719
Payables arising from investment transactions	-	33,937	-	33,937
TOTAL LIABILITIES AT FAIR VALUE	-	36,656		36,656

⁽¹⁾ Includes investment in money market funds and other short-term investments held by investment managers

Valuation techniques used to measure fair value of the financial assets and liabilities on a recurring basis are:

- Bonds These are generally valued by third party independent pricing sources using pricing models. The significant inputs include, but are not limited to, yield curves, credit risks and spreads and measures of volatility. The Group considers these Level 2 inputs as they are corroborated with other externally obtained information. Bonds are classified under Level 2 except US treasuries and exchange traded money market funds, which are classified as Level 1. Less liquid securities such as structured mortgage/asset-backed securities are classified as Level 3. The Group uses prices provided by investment managers and brokers for all securities which do not have pricing available from independent pricing services. In general, broker-dealers and investment managers value securities through their trading desks based on observable inputs. The methodologies include mapping securities based on trade data, bids or offers, observed spreads, and performance on newly issued securities. Broker-dealers and investment managers also determine valuations by observing secondary trading of similar securities.
- Equities These consist of listed equities, unquoted equities and investments in mutual funds, hedge funds and private equity funds.

Fair values of listed equities are based on quoted prices from the exchange where they are principally traded. These are classified under Level 1. Certain equities are unquoted and are classified as Level 3, as valuation is based on cost which approximates fair value.

Investments in mutual funds and hedge funds are valued using published net asset values provided by third parties such as investment managers and administrators. The Group can redeem a portion of these investments on a regular basis and is not subject to lock-up provisions. Accordingly, these investments are classified under Level 2.

⁽²⁾ Investment in bond funds

Investments in private equity funds are valued using net asset values obtained from investment managers and general partners. These investments may be subject to certain lock-up provisions. The type of underlying investments held by the investee which form the basis of the net asset valuation include assets such as private business ventures, to which the Group does not have access. The Group considers net asset values as a reasonable approximation of fair values. Accordingly, these investments are classified under Level 3.

- Included within Bonds "Other" and Equities Investments in Argus Investment Strategies Fund Ltd. totalled \$1.0 million (March 2016 \$32.2 million). For reporting purposes, these investments have been categorised as bonds and equities based on the underlying securities held. Net asset valuation for all of the funds along with client redemption are performed on a weekly basis. If the redemption request is greater than 10 percent of the fund's net asset value, the amount of the redemption can be adjusted at the fund manager's discretion. These investments are classified as Level 2.
- **Derivatives** Valuation is derived from the underlying instrument. Derivatives are subject to the same risks as that underlying instrument including liquidity, credit and market risk. Fair values are based on exchange or broker–dealer quotations, where available, or discounted cash flows, which incorporate the pricing of the underlying instrument, yield curves and other factors. These investments are classified as Level 2.
- Investment properties The fair value of investment properties was determined by external independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The independent valuers provide the fair value of the Group's investment properties annually. Fair value is based on market data from recent comparable transactions.
- Investment contract liabilities Fair value of the Deposit accounted annuity policies is determined by using valuation techniques, such as discounted cash flow methods. A variety of factors are considered in the valuation techniques, including yield curve, credit spread and default assumptions, which have market observable inputs.

The table below provides a fair value roll forward for the assets and liabilities measured at fair value for which significant unobservable inputs (Level 3) are used in the fair value measurement for the period ended September 30, 2016.

FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2016	INVESTMENTS					
	At FVTPL	At FVTPL Equities	Available- for-sale Bonds	Available- for-sale Equities	Total	
	Bonds					
Balance, beginning of year	1,551	284	_	2,383	4,218	
Included in Net income	-	(3)	-	-	(3)	
Included in Other comprehensive income	-	-	(8)	(74)	(82)	
Purchases	-	-	2,000	-	2,000	
Sales	-	(101)	(42)	-	(143)	
Re-designation of investments	(1,551)	-	1,551	-	_	
Transfer to Level 2	-	-	(646)	-	(646)	
	-	180	2,855	2,309	5,344	

FOR THE YEAR ENDED MARCH 31, 2016			INVESTMENTS		
	At FVTPL	At FVTPL	Available- for-sale	Available- for-sale	
	Bonds	Equities	Bonds	Equities	Total
Balance, beginning of year	1,057	313	-	2,663	4,033
Included in Net income	(5)	(154)	-	-	(159)
Included in Other comprehensive income	-	-	-	(24)	(24)
Purchases	1,100	126	-	-	1,226
Transfer to Level	-	(1)	-	-	(1)
Sales	(601)	-	-	(256)	(857)
	1,551	284	-	2,383	4,218

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4.2 ASSETS AND LIABILITIES NOT MEASURED AT FAIR VALUE

For assets and liabilities not measured at fair value in the Condensed Consolidated Balance Sheet, the following table discloses summarised fair value information categorised by the level in the preceding hierarchy, together with the related carrying values.

SEPTEMBER 30, 2016	Level 1	Level 2	Level 3	Total Fair Value	Carrying Value
	Level	200012	Levels	Tun Vulue	value
ASSETS		722		722	CEO
Held-to-maturity bonds (1)	_	733	-	733	650
Mortgages and loans (2)	-	38,952	-	38,952	36,733
Policy loans		81	-	81	81
TOTAL ASSETS DISCLOSED AT FAIR VALUE	-	39,766	-	39,766	37,464
LIABILITIES					
Investment contract liabilities (3)	-	233,662	-	233,662	246,903
TOTAL LIABILITIES DISCLOSED AT FAIR VALUE	-	233,662	-	233,662	246,903
MARCH 31, 2016				Total	Carrying
	Level 1	Level 2	Level 3	Fair Value	Value
ASSETS					
Held-to-maturity bonds (1)	-	3,869	-	3,869	3,754
Mortgages and loans (2)	-	39,778	-	39,778	37,517
Policy loans	-	81	-	81	81
TOTAL ASSETS DISCLOSED AT FAIR VALUE	-	43,728	-	43,728	41,352
LIABILITIES					
LIABILITIES Investment contract liabilities (3)	-	227,542	-	227,542	246,903

⁽¹⁾ Fair value of bonds – see Note 4.1 for valuation techniques used to measure fair value.

The carrying value of the following short-term assets and liabilities approximate fair value and are categorised as Level 2.

- Cash and short-term investments;
- Interest and dividends receivable:
- Receivable for investments sold;
- Other financial assets under Other assets;
- · Payables arising from investment transactions; and
- Accounts payable and accrued liabilities.

4.3 TRANSFERS OF ASSETS AND LIABILITIES WITHIN THE FAIR VALUE HIERARCHY

The Group's policy is to record transfers of assets and liabilities between levels at their fair values as at the end of each reporting period, consistent with the date of determination of fair value. Assets are transferred out of Level 1 when they are no longer transacted with sufficient frequency and volume in an active market. Conversely, assets are transferred from Level 2 to Level 1 when transaction volume and frequency are indicative of an active market. There were no transfers between Levels 1 and 2 during the period ended September 30, 2016.

Transfers out of Level 3 of \$0.6 million, as shown on the previous page relate to fixed income investments, which were transferred to Level 2 as observable inputs became available.

⁽²⁾ Fair value of mortgages and loans is determined by discounting expected future cash flows using current market rates.

⁽³⁾ Fair value of Investment contract liabilities is based on the following methods:

Deposit administration pension plans – based on a discounted cash flow method. Factors considered in the valuation include current yield curve, plus appropriate spreads which have market observable inputs; and

Self-funded group health policies – the carrying value approximates the fair value due to the short-term nature of these investment contract liabilities.

5 OPERATING SEGMENTS

Transactions between segments are executed and priced on an arm's-length basis in a manner similar to transactions with third parties. These transactions consist primarily of rental and internal financing agreements and insurance contracts. Inter-segment income has been omitted in the following table as immaterial.

5.1 RESULTS BY SEGMENT

FOR THE SIX MONTHS ENDED SEPTEMBI	ER 30	Employee Benefits	Wealth Management	Global P&C	All other	Elimination	Total
Segment revenues	2016	59,805	2,875	16,224	22	(1,450)	77,476
	2015	52,443	14,369	13,888	4,881	(2,071)	83,510
Investment income	2016	13,935	(72)	1,156	96	(1,097)	14,018
	2015	916	(4,900)	(1,243)	(191)	(1,169)	(6,587)
Share of earnings of associates	2016	-	754	110	15	-	879
	2015	-	(34)	139	(20)	-	85
TOTAL SEGMENT REVENUES	2016	73,740	3,557	17,490	133	(2,547)	92,373
	2015	53,359	9,435	12,784	4,670	(3,240)	77,008
Amortisation,	2016	764	282	669	273	118	2,106
depreciation and impairment	2015	794	253	630	348	-	2,025
Income tax expense	2016	-	-	6	-	-	6
	2015	-	-	68	-	-	68
Reportable segment							
earnings/(loss) attributable	2016	8,696	36	2,459	(2,873)	(152)	8,166
to shareholders, after tax	2015	6,781	(3,533)	94	(214)	(108)	3,020
GEOGRAPHIC INFORMATION	ON SEGM	ENT REVE	NUES:				
FOR THE SIX MONTHS ENDED SEPTEMBI	ER 30				Bermuda	Europe	Total
Segment revenues	2016				84,009	8,364	92,373
	2015				70,531	6,477	77,008

Management considers its external customers to be the individual policyholders and, as such, the Group is not reliant on any individual customer.

5.2 ASSETS AND LIABILITIES BY SEGMENT

	Employee Benefits	Wealth Management	Global P&C	All other	Elimination	Total
SEPTEMBER 30, 2016:						
Total General Fund Assets	603,749	32,083	97,221	151,583	(154,721)	729,915
Segregated Fund Assets and Liabilities	786,990	683,266	· -	-	-	1,470,256
Total General Fund Liabilities	515,979	17,062	51,152	18,268	(7,115)	595,346
MARCH 31, 2016:						
Total General Fund Assets	520,189	34,004	102,363	159,372	(153,147)	662,781
Segregated Fund Assets and Liabilities	709,518	689,415	-	-	-	1,398,933
Total General Fund Liabilities	447,004	19,030	58,385	21,474	(7,139)	538,754

6 POST-EMPLOYMENT BENEFIT LIABILITY

The Group operates a post-employment medical benefit plan in Bermuda which provides medical benefits to eligible retired employees and their spouses. The amount of benefits provided depends on future cost escalation and the Company meets the benefit payment obligation as it falls due. Actuarial valuation to determine the defined benefit obligation is performed quarterly.

The plan exposes the Group to actuarial risks, such as longevity risk, interest rate risk and healthcare cost inflation risks.

Responsibility for governance of the plan lies with the Company. Risks are managed through plan design and eligibility changes, which limit the size and growth of the defined benefit obligation.

The movement in the defined benefit liability is as follows:

	For the six months ended September 30 2016	For the year ended March 31 2016
Balance, beginning of year	4,135	4,042
Movements during the year recognised in Operating expense:		
Current service cost	44	94
Interest cost on benefit liability	57	127
	101	221
Remeasurement during the period included in Other comprehensive income:		
Actuarial gain arising from experience adjustment	(5)	(22)
Benefit payments	(56)	(106)
BALANCE, END OF YEAR	4,175	4,135

As at September 30, 2016, the present value of the defined benefit obligation was comprised of \$1.9 million (March 2016 – \$2.0 million) relating to active employees and \$2.3 million (March 2016 – \$2.1 million) relating to members in retirement.

Components of the change in benefit liabilities year on year and other employee future benefit expense are as follows:

- (i) Current service cost represents benefits earned in the current year. These are determined with reference to the current workforce eligible for benefits and the amount of benefits to which they will be entitled upon retirement, based on the provisions of the Group's benefit plan.
- (ii) Interest cost on the benefit liability represents the increase in the liability that results from the passage of time.
- (iii) Each quarter the actuaries recalculate the benefit liability and compare it to that estimated as at the prior period end. Any differences resulting from changes in assumptions, or from plan experience being different from expectations of management at the previous year end, are considered actuarial gains or losses.

The significant actuarial assumptions in measuring the Group's accrued benefit liability are estimated as follows:

SEPTEMBER 30	MARCH 31
2016	2016
Discount rate 2.8% Healthcare cost trend rate 6.5%	3.2% 6.5%

7 EARNINGS PER SHARE

The following reflects the net earnings and share data used in the basic and diluted earnings per share computations:

	SEPTEMBER 30 2016	SEPTEMBER 30 2015
Net earnings for the period	\$8,166	\$3,020
Weighted average outstanding common shares	20,955,402	21,203,474
Common shares and common equivalents	20,985,108	21,219,453

8 COMPONENTS OF ACCUMULATED OTHER COMPREHENSIVE INCOME/(LOSS)

	SEPTEMBER 30 2016	MARCH 31 2016
Remeasurement of post-employment medical benefit obligation	(1,556)	(1,561)
Available-for-sale investments	6,378	200
Investment in associates	12	12
Translation of financial statements of foreign operations	(3,456)	(2,588)
TOTAL ACCUMULATED OTHER COMPREHENSIVE LOSS	1,378	(3,937)

9 DIRECTORS AND OFFICERS HOLDINGS, SHARE OPTIONS AND RESTRICTED STOCK

At September 30, 2016 the Directors and Officers of the Company had combined interests totalling 291,486 shares out of 21,687,414 shares in issue on that date.

Rights to acquire shares in the Company were granted in the past to key employees who include executive Directors and Officers under the 2004 Stock Option Plan. No stock options have been granted since 2007. No share options were exercised during the period. On June 30, 2016, all outstanding stock options expired.

In the six-month period ended September 30, 2016 there were 15,900 restricted shares granted to Directors and Officers.

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10 ACQUISITION

Effective July 1, 2016, the Group acquired Island Insurance Brokers Limited (IIBL), which became a wholly owned subsidiary of Argus Group Holdings Limited. IIBL is an insurance brokerage company based in Malta. The acquisition is in line with the Group's growth strategy on geographic diversification outside of Bermuda.

The purchase consideration is subject to certain adjustments dependent on the persistency of the book of business. €3.2 million was settled on the acquisition date, while the remaining balance is payable over the next two years. The fair value of the contingent consideration as of September 30, 2016 is €1.1 million. The contingent consideration is based on the achievement of performance-related milestones and the range of undiscounted payment outcomes is between zero and €1.2 million.

The fair value of assets acquired and liabilities assumed were as follows:

	In € thousands	In \$ thousands
ASSETS		
Cash and cash equivalents	2,083	2,348
Insurance balances receivable	2,831	3,191
Fixed assets	27	30
Customer's list	4,144	4,671
Other assets	53	60
TOTAL ASSETS	9,138	10,300
LIABILITIES		
Insurance balances payable	4,024	4,828
Accounts payable and accrued liabilities	774	581
TOTAL LIABILITIES	4,798	5,409
NET ASSETS ACQUIRED	4,340	4,891

Included in cash and cash equivalents is restricted cash of €2.0 million (\$2.3 million). IIBL has arrangements in place in favour of clients in order to comply with certain regulatory requirements in Malta.

The Group incurred acquisition-related costs of \$0.1 million on legal fees and due diligence costs. These costs have been included in Operating expenses on the Consolidated Statement of Operations.

11 SUBSEQUENT EVENTS

The Board has declared a final dividend of nine cents per share based upon the audited financial statements of the Group for the year ended March 31, 2016. This is payable on January 24, 2017 for shareholders of record on January 10, 2017.

12 COMPARATIVE FIGURES

Certain of the prior period comparative figures have been reclassified to conform to the presentation adopted for the current period.

BOARD OF DIRECTORS

Sheila E. Nicoll, FCII CHAIRMAN

Alan R. Thomson DEPUTY CHAIRMAN

Wendell S. F. Brown

Peter R. Burnim, MBA

Timothy C. Faries, B.A., LL.B, LL.M

Alison S. Hill, FCMA, CGMA CHIEF EXECUTIVE OFFICER

Sen. James S. Jardine, FCA, FCIS, ARM, JP

Marcia Scheiner, MBA

Bernhard U. Schluep, LL.M.

Robert D. Steinhoff, FCA, JP

Paul C. Wollmann, MBA, CPCU, ARe, ARM

OFFICERS OF ARGUS GROUP HOLDINGS LIMITED

Sheila E. Nicoll, FCII

Alan R. Thomson

Alison S. Hill, FCMA, CGMA CHIEF EXECUTIVE OFFICER

Peter J. Dunkerley, FCA CHIEF FINANCIAL OFFICER

George N.H. Jones, MBA, LLB
GROUP GENERAL COUNSEL & COMPANY SECRETARY

BUSINESS UNIT HEADS

Lauren M. Bell, flmi, hia, acs EXECUTIVE VICE PRESIDENT LIFE & PENSIONS

Andrew H. Bickham, ACII EXECUTIVE VICE PRESIDENT BROKING

Dr. Vanessa O. Borg, dba, mphil, mba, b.com Chief executive ARGUS INSURANCE AGENCIES LIMITED

John Doherty, CPCU, ARM, ARE EXECUTIVE VICE PRESIDENT PROPERTY & CASUALTY

Michelle A. Jackson, MBA, MSc

EXECUTIVE VICE PRESIDENT GROUP INSURANCE

Tyrone Montovio, ACII

GENERAL MANAGER
ARGUS INSURANCE COMPANY (EUROPE) LIMITED

Lawrence Pavia, FCII, ACIArb, MA
MANAGING DIRECTOR
ISLAND INSURANCE BROKERS LIMITED

Joel P. Schaefer, CFA
PRESIDENT & CHIEF EXECUTIVE OFFICER
AFL INVESTMENTS LIMITED

Sen. Lynne A. Woolridge, flmi, falu, hia HEAD OF INTERNATIONAL LIFE

SUPPORT UNIT HEADS

Cindy F. Campbell, CPA, MBA EXECUTIVE VICE PRESIDENT STRATEGIC DEVELOPMENT

Simon Giffen, CFA, TEP
GROUP INVESTMENT MANAGER

Onesimus Nzabalinda, MBA, MSc, CISA, CFE, CRISC HEAD OF RISK & COMPLIANCE

Wanda E. Richardson, MA, SPHR EXECUTIVE VICE PRESIDENT CLIENT SOLUTIONS, SALES AND MARKETING

Hannah Ross, FIA CHIEF ACTUARY

Nik Smale, BEng EXECUTIVE VICE PRESIDENT INNOVATION AND TECHNOLOGY

Sheena M. Smith, CPA VICE PRESIDENT FINANCIAL REPORTING

Kellianne M. Smith, ba HEAD OF GLOBAL HUMAN RESOURCES AND ORGANISATIONAL DEVELOPMENT

Directors of Principal Operating Subsidiaries

ARGUS INSURANCE COMPANY LIMITED

Wendell S. F. Brown

John Doherty

Peter J. Dunkerley

Alison S. Hill

Marcia Scheiner

Robert D. Steinhoff

Paul C. Wollmann

BERMUDA LIFE INSURANCE COMPANY LIMITED

Sheila E. Nicoll

Lauren M. Bell

Wendell S. F. Brown

Peter J. Dunkerley

Timothy C. Faries

Alison S. Hill

Michelle A. Jackson

Alan R. Thomson

BERMUDA LIFE WORLDWIDE LIMITED

Sen. James S. Jardine

Peter R. Burnim

Peter J. Dunkerley

Alison S. Hill

Bernhard U. Schluep

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